

McHenry County 2012 Strategic Plan Report Card



Adopted - February 2012
Updated – May 2012

McHenry County 2012 Strategic Plan Report Card

Performance Measures

Introduction

As part of McHenry County's strategic planning effort undertaken in 2012, the County developed the following action plan to be accomplished over the next year. During the 2009 strategic planning process, the County Board developed a list of the six major planning themes. These planning themes were replicated in this plan as categories with action items. The six themes are:

1. **Revenue and Demand** - County Board policy recommendations to staff to maintain the County's financial strengths. Balance revenue with demand for services. Financial forecasting to respond to changes in the economy.
2. **Transportation and Infrastructure** - Improving transportation and infrastructure (roads, bridges, etc.) to boost economic development and quality of life for the County's residents.
3. **Service Delivery** - What actions should the County take in order to effectively and efficiently deliver services to County residents and businesses.
4. **Growth and Planning** - Concerns the management of environmental resources, conservation of agriculture, land use decisions. Need policies to guide growth and promote good planning.
5. **Livability** - Relates to the quality of life in the County. What actions, programs, and policies does the County Board direct staff to pursue to ensure that the County remains a desirable location for residential and business activities.
6. **Economic Development** - The sustained and concerted effort to promote the standard of living and economic health of the County. The policies related to development of human capital, critical infrastructure, regional competitiveness and other initiatives as may be needed.

The County intends to track the progress of the action items under each theme. Performance measurement is a systematic, ongoing process to assess how well an organization or program is doing its job. Performance measures use objective (typically quantitative) information to help managers and customers determine whether the program's performance is achieving desired results.

Performance measures are valid and reliable indicators that will help hold McHenry County departments remain accountable to decision-makers, staff, customers and citizens.

Department staff will collect data on a quarterly basis and report overall progress on the measures via the following "report card."

McHenry County 2012 Strategic Plan Report Card

McHenry County 2012 Strategic Plan Performance Report Card

Key: ● On target ● Some concerns with meeting target ● Did not meet target

Category	Goals	2012	Actions
REVENUE & DEMAND	<ol style="list-style-type: none"> 1. Creation of a Budget Task Force to focus on the budget policy for fiscal year 2013, encouraging input from all liaison committees and individual board members 2. Host informational sessions for Board Members (McU) on agreed upon topics by the Board on Policies, Processes, State Statutes, etc. in order to enhance understanding of the operations of the County. 3. Work with Finance and Audit Committee to define reporting formats 4. Provide analysis of United States Immigration and Customs Enforcement Contract 	<p>●</p> <p>●</p> <p>●</p> <p>●</p>	<ol style="list-style-type: none"> 1. Budget Task Force will meet February, March, April, & May of 2012 2. Four County Board training opportunity in FY12 3. By end of third quarter, have new formats presented to Finance & Audit Committee. 4. By July 1, develop analysis of terms and conditions that need to be considered in a future contract.
TRANSPORTATION & INFRASTRUCTURE	<ol style="list-style-type: none"> 1. Replace aging bridges. 2. Review and update the 5-year Highway Improvement Program. 3. Advocate for alternative modes of transportation (e.g., paratransit, passenger rail and commuter transit). 4. Use County dollars to leverage federal, state and municipal funds. 	<p>●</p> <p>●</p> <p>●</p> <p>●</p>	<ol style="list-style-type: none"> 1. Scheduled to begin construction on 2 to 4 bridges this spring (Graf over Piscasaw, Dunham over Rush, Hill over Nippersink, and Lawrence over Piscasaw). Also started work on Bridge Condition Reports for 4 bridges to seek ways to extend their life as opposed to replacing them. 2. Approved at 2/7/12 County Board. 3. MCRide began on February 1, 2012. The Village of Algonquin partnered with the County and was awarded federal CMAQ funding to build a bicycle/pedestrian bridge over Randall Road near Bunker Hill Drive (do not show yet until formalized). 4. Entered into IGA with the City of Crystal Lake to design and construct improvements to South Main Street/Pyott Road corridor. Project has federal funding, city funding, county funding, and cooperation with MCCD (left over from Rakow Road land swaps). MCRide is funded in part with JARC and NF grants totaling over \$800,000 for the next two years, subsidies from Pace Suburban bus for services to cover 75% of costs in Crystal Lake, McHenry and Woodstock, and funding from Dorr and Greenwood Townships (\$7.00 per eligible trip).

McHenry County 2012 Strategic Plan Report Card

Category	Goals	2012	Actions
SERVICE DELIVERY	<ol style="list-style-type: none"> 1. County Facility Space Analysis 2. Enhanced Communication/Technology <ul style="list-style-type: none"> - Social Media - Website review - Accessibility (iPads, e permitting, etc.) 3. Review of County Services (Budget Taskforce) 4. Inventory and Report on Intergovernmental Agreements (IGA)s 	<ul style="list-style-type: none"> ● ● ● ● 	<ol style="list-style-type: none"> 1. County Administration will provide analysis on current and future space needs 2. IT is re-evaluating the website <ul style="list-style-type: none"> a. expand social media b. iPads c. E-permitting in April. 3. To be introduced during the budget development process for FY13. 4. Inventory and report of IGAs to be supplied by June 1
GROWTH & PLANNING	<ol style="list-style-type: none"> 1. Complete Unified Development Ordinance 2. Continue to Implement Water Resources Action Plan 3. Implement Permitting Software 4. Revise Stormwater Ordinance 5. Engage in Agriculture Preservation 	<ul style="list-style-type: none"> ● ● ● ● ● 	<ol style="list-style-type: none"> 1. Complete Unified Development Ordinance <ul style="list-style-type: none"> a. Staff Draft Completed March b. P&D/ZBA Draft Completed in May c. Public Review Draft Completed in June d. Public Hearing Draft complete in November e. UDO adoption February 2013 2. Continue to Implement Water Resources Action Plan <ul style="list-style-type: none"> a. Integrate agricultural preservation goals into UDO regulations (February 2013) b. Integrate water resources goals into SMO regulations (October 2013) c. Eight municipalities will have implemented the recommendations of the WRAP by January 2013. 3. Implement Permitting Software <ul style="list-style-type: none"> a. County Board approve funding and vendor selection March 2012 b. System Implementation begin in April 2012 c. System Implementation completed by January 2013 4. Revise Stormwater Ordinance <ul style="list-style-type: none"> a. County Board approve funding and vendor selection September b. Project implementation begin October 2012 c. Project complete October 2013 5. Engage in Agriculture Preservation <ul style="list-style-type: none"> a. Integrate agricultural preservation goals into UDO regulations (February 2013) b. Expand ACE role in community outreach and education (County Board approve ACE Commission By-Laws March 2012) c. Develop a long-range plan for ACE Commission goals and implementation of policies by July 2012.

McHenry County 2012 Strategic Plan Report Card

Category	Goals	2012	Actions
LIVABILITY	<ol style="list-style-type: none"> 1. Seat New CDBG Commission 2. Set Goals for New CDBG Commission 3. Implement Permitting Software 	<ul style="list-style-type: none"> ● ● ● 	<ol style="list-style-type: none"> 1. Seat New CDBG Commission <ol style="list-style-type: none"> a. Commission seated by March 2012 2. Set Goals for New CDBG Commission <ol style="list-style-type: none"> a. Commission establish goals by April 2012 3. Implement Permitting Software <ol style="list-style-type: none"> a. County Board approve funding and vendor selection March 2012 b. System Implementation begin in April 2012 c. System Implementation completed by January 2013
ECONOMIC DEVELOPMENT	<ol style="list-style-type: none"> 1. Consider Development of New MCEDC Contract 2. Promote reauthorization of Workforce Investment Act 3. Promote local businesses 4. Increase Collaboration with Local Area Employers 5. Continue to work with local governments on Fiber Optic Network. 	<ul style="list-style-type: none"> ● ● ● ● ● 	<ol style="list-style-type: none"> 1. Consider Development of New MCEDC Contract by June 1 2. Quarterly contact with Legislators 3. McHenry County Business to Government Plug-in Event 4. Annual Bus. Forum, Quarterly Job Fair, Utilization DCEO Programs 5. Develop Plan to get Fiber to McHenry County College
OTHER	<ol style="list-style-type: none"> 1. Improve County meeting efficiency 2. Plan for the 2013 Strategic Plan 3. Plan for the new County Board Orientation 4. Plan new financial software 	<ul style="list-style-type: none"> ● ● ● ● 	<ol style="list-style-type: none"> 1. Hold McU on meeting efficiency 2. Discussion/ Recommendation in 2012 3. Hold McU in November 2012 4. Identify criteria for new financial software by end of 2012.